A. Full responses from entities

As mandated in Section 64 of the *Auditor-General Act 2009*, the Queensland Audit Office gave a copy of this report with a request for comments to the:

- Treasurer and Minister for Trade and Investment
- Minister for Regional Development and Manufacturing and Minister for Water
- Under Treasurer, Queensland Treasury
- Director-General, Department of Regional Development, Manufacturing and Water.

We also provided a copy of the report to the following entities with an invitation to respond:

- Premier and Minister for the Olympics
- Director-General, Department of the Premier and Cabinet
- chief executive officers of
 - Seqwater
 - Sunwater
 - Urban Utilities
 - Unitywater
 - Mount Isa Water Board
 - Gladstone Area Water Board
 - Queensland Competition Authority.

This appendix contains the detailed responses we received.

The heads of these entities are responsible for the accuracy, fairness, and balance of their comments.

Comments received from Under Treasurer, Queensland Treasury



Comments received from Director-General, Department of Regional Development, Manufacturing and Water



Comments received from Chief Executive Officer, Urban Utilities





Distributor-Retailers in our region are seeking to shape future strategic and operational decisions for the region with a whole-of-system, multidisciplinary approach that aims to optimise the entire urban water cycle across the delivery of water, wastewater and recycled water services.

Central to this work is transparency of the cost drivers for water and sewerage services, derivation of an integrated set of measures of success and an "all options on the table" approach to addressing the affordability and liveability challenges that the water sector will face into the future. Bulk water represents approximately 40% of the average water bill for customers in our service area and are increasing at costs higher than inflation. The likely impact of drought during the coming periods will further escalate these costs. Ensuring cross sector efficiencies remains critical to the overall affordability of water prices to customers.

Recognising our role in providing critical water services for our customers in a sustainable manner, Urban Utilities is also working to ensure that we prudently manage our own financial sustainability. We have recently completed a capital structure review that balances reasonable returns to shareholders, our ability to service the community requirements for growth at the appropriate customer service levels and our long-term financial sustainability objectives.

Thank you for the opportunity to raise these important cross-sector issues. Please don't hesitate to contact me to discuss any of these matters further.

Yours sincerely

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Louise Dudley Chief Executive Officer Urban Utilities