

D. List of projects

Figures D1, D2 and D3 list the projects for the North Stradbroke Island Economic Transition Strategy (transition strategy) and Minjerribah Futures. They reflect published information on the projects, including information reported through transition strategy annual updates and the Department of Tourism’s website as at 31 October 2024.

Figure D4 identifies the funding status for Minjerribah Futures projects as at 30 April 2024. This was prepared using information provided by the Department of Tourism.

North Stradbroke Island Economic Transition Strategy (transition strategy) projects

Figure D1 below identifies the 23 projects included in the transition strategy launched in September 2016.

Figure D1
Transition strategy projects

Project name (and estimated timing)	Project description	Lead organisation
Gateway Master Planning (Dunwich) 2017–2018	A detailed master plan which facilitates development at Dunwich.	Department of State Development, Manufacturing, Infrastructure and Planning
Eco-tourism site identification study 2017–2018	Planning study identifying areas and sites suitable for development of eco-tourism and resort accommodation, including current mining sites.	Department of State Development, Manufacturing, Infrastructure and Planning
Expanding the market for school camps, field studies, and tertiary research 2017–2018	A detailed report outlining new opportunities and barriers to expanding the market for school camps, field studies, and tertiary research on the island.	Straddie Chamber of Commerce
Minjerribah Cultural Centre 2017–2019	Progress the Minjerribah Cultural Centre to a stage that includes feasibility, detailed design, approvals, and tender.	QYAC
North Stradbroke Island (NSI) research program 2017–2021	A comprehensive report presenting the findings of a 6-year study, including an understanding of the market and its needs, advertising, and awareness tracking.	Department of Innovation, Tourism Industry Development and the Commonwealth Games
Grow and promote the Quandamooka festival 2016–2020	Marketing package used to increase attendance at festival events held each year from 2017 to 2020.	QYAC
Identify and assess options to improve NSI public transport 2017–2018	A comprehensive report evaluating the feasibility and options to improve public transport to and from the island.	Department of Transport and Main Roads

Project name (and estimated timing)	Project description	Lead organisation
Business operator training and capacity building 2017–2019	Training delivered over 3 years to improve capability for local business people and entrepreneurs to commercialise ideas and expansion on the island.	Straddie Chamber of Commerce
Indigenous Business Development Fund 2017–2021	Program to investigate new Indigenous business opportunities.	QYAC
Expand the Indigenous Land and Sea Ranger Program 2017–2021	Expansion of the program to employ and train Indigenous rangers.	Department of Environment and Science
Straddie Camping infrastructure development and improvement 2017–2018	Infrastructure improvements to existing facilities such as amenities, cabins, and road access.	QYAC
Refurbishment of Dunwich Secondary Campus 2017–2018	Refurbishment to provide a hub for education and training on the island, including a modern resource and information centre.	QYAC
Location and interpretive signage 2017–2018	Signage at key locations on the island, including a Quandamooka-designed entrance statement.	Redland City Council
NSI marketing campaign and events program 2017–2021	Campaign to increase awareness of the island and increase local, interstate, and international visitors.	Straddie Chamber of Commerce
Expansion of national park and other protected areas 2017–2018	Strategy to expand national parks and other protected areas and transfer expired mining leases in stages, with funded joint management arrangements.	Department of Environment and Science
Develop and improve recreational trails on the island 2017–2018 or 2019	Upgrade recreational trail for cyclists and pedestrians from Dunwich to Amity Point.	QYAC
Quandamooka whale watching permit 2017	Permit to increase Indigenous tourism and business opportunities, complementing other whale-related tourism ventures.	Department of Environment and Science
Tourism Investor Summit 2018	A summit to showcase existing and new tourism opportunities on the island, including potential investment opportunities for eco-tourism sites.	Department of State Development, Manufacturing, Infrastructure and Planning
Peel Island access project 2017–2019	A comprehensive report evaluating the feasibility (technical, environmental, and financial) and providing advice on design options and estimated costs for the construction of a jetty (or other access options) on Peel Island.	Department of State Development, Manufacturing, Infrastructure and Planning



Project name (and estimated timing)	Project description	Lead organisation
NSI education exchange 2017–2021	Education service to administer the physical and virtual learning spaces, promote the island as a destination for education and training, and act as a broker in arranging and conducting training.	QYAC
NSI education and training products 2017–2018	Development of education and training products about the island for primary and secondary students. Establish the Centre for Island Learning to organise research on social, cultural, scientific, and environmental issues and investigate possibilities for intensive and immersion studies.	QYAC
Whale interpretive facility 2018 or 2019–2020	A comprehensive report evaluating technical, environmental, and financial issues and delivering costed design options for a whale interpretive facility.	QYAC
Expansion of aged-care facilities 2018 or 2019–2020	Investigate expanding the existing aged-care facility on the island to meet growing demand and create jobs in aged care. Includes a feasibility study and design report, detailed design, approvals, and tender.	NSI Housing Cooperative (initially identified as QYAC in 2016–17 update)

Note: Names of the lead organisations are those at the time of launching the transition strategy. NSI – North Stradbroke Island.

Source: North Stradbroke Island Economic Transition Strategy Annual Update 1 September 2017-18.

Minjerribah Futures projects listed on the Department of Tourism's website

Figure D2 summarises projects for the Minjerribah Futures program as identified from information available on the Department of Tourism's website.

Figure D2
Minjerribah Futures projects

Project name (and estimated timing)	Project description	Lead organisation and reported status
Business capacity building (2020)	Training and capacity building in areas that island businesses identified would help their businesses to grow.	Straddie Chamber of Commerce Complete
Campgrounds upgrades (2021)	Improving the Adam's, Cylinder, Home, and Bradbury's beach campgrounds, including the installation of glamping tents and eco-cabins, landscaping, and enhanced facilities.	QYAC Complete

Project name (and estimated timing)	Project description	Lead organisation and reported status
QUAMPI, Quandamooka Art Museum and Performance Institute (2021)	The Quandamooka Art Museum and Performance Institute (QUAMPI) will bring together ancient Quandamooka artefacts with contemporary art, music, dance, and performance, with international First Nations artists invited to be part of exhibitions and events.	Department of Housing, Local Government, Planning and Public Works on behalf of QYAC In progress – construction commenced in December 2022 with practical completion expected by December 2024 and opening expected in 2025
Yalingbila Bibula (Whale on the Hill) (2021)	A whale exhibit and research pod linked to a hydrophone will be a landmark tourism attraction.	Department of Housing, Local Government, Planning and Public Works on behalf of QYAC On hold
Minjerribah Ganaba (2020)	Transformation of the old secondary school campus into a modern venue for education, training, and employment.	QYAC Complete
Connecting with nature (2021)	Creating new and improving existing recreational trails across the island, including identifying a network of trails, boardwalks, and footpaths for future development.	QYAC In progress
Place markers (2020)	Quandamooka artists Delvene Cockatoo-Collins and Belinda Close have developed public art place markers for Mulumba and Pulan. A third place marker by Quandamooka Songman and artist Joshua Walker was installed in Gumpi.	Redland City Council in partnership with QYAC Complete
Grow and promote the Quandamooka Festival (2021)	Increase the festival's profile, attract new visitors, and help strengthen and share Quandamooka history, language, culture, and tradition.	Lead not identified Complete
Gumpi master plan (2020)	The Gumpi master plan reveals how the township can transform into a bustling gateway for the island. It identifies improved ferry and parking facilities, parks, paths, entertainment areas, arts precincts, and more.	Department of State Development, Infrastructure, Local Government and Planning Complete
Visitor research survey (2021)	Provide tourism organisations, operators, and others associated with tourism on the island with a clear understanding about visitor expectations and behaviour.	The University of Queensland Complete
Preserving the Quandamooka sanctuary (ends 2021)	Expand the island's national parks and other protected areas.	Lead not identified Complete
Refurbishment and bushfire protection of aged care (2021)	Refurbishment and bushfire protection of the existing Nareeba Moopi Moopi Pa aged-care facility.	Department of State Development, Infrastructure, Local Government and Planning Complete

Project name (and estimated timing)	Project description	Lead organisation and reported status
Destination development and awareness (ends 2021)	Marketing combined with improved experience and destination development to create a leading cultural and eco-tourism holiday destination.	Tourism and Events Queensland In progress
Land and Sea Rangers project (ends 2021)	The Land and Sea Rangers project supports the employment of 5 Quandamooka people as full-time Land and Sea Rangers on Minjerribah for 5 years from 2017.	Department of Environment and Science Complete

Note: Names of the lead organisations are those identified on the Department of Tourism’s website as at 31 October 2024.

Source: Compiled by Queensland Audit Office with information available on the Department of Tourism’s website.

The following table includes projects that the Department of Tourism’s website identified as ‘concluded’ as at 31 October 2024. The website also stated that ‘all but 3 projects have been substantially completed’ but does not specifically identify these projects. The website does not define what is meant by ‘concluded’ or how this differs from the projects that are ‘substantially complete’.

Figure D3 Concluded projects

Project name	Action taken as reported on the Department of Tourism’s website
Eco-tourism site identification study	A report outlining the demand and justification for eco-tourism accommodation was submitted to the Department of Tourism and Sport in October 2019 and presented to the Quandamooka Land and Sea Committee and QYAC Board for consideration.
Public transport study	The Department of Transport and Main Roads (DTMR) conducted the North Stradbroke Island Public Transport Study in 2019. Public consultation on the draft study was undertaken in 2020. DTMR subsequently developed the Minjerribah (North Stradbroke Island) Public Transport Strategy and completed public consultation for the draft strategy.
Peel Island (Teerk Roo Ra) access project	This project evaluated the feasibility of alternative options to access Peel Island (Teerk Roo Ra). An independent preliminary options report produced by Kellogg Brown & Root revealed extensive technical, environmental, regulatory, and financial constraints associated with construction and maintenance of all the access options investigated. Based on this report, Peel Island access will remain unchanged at this stage.
Indigenous Business Development Fund	Administered by QYAC, the Indigenous Business Development Fund provided funding to help establish Quandamooka majority-owned business ventures on Minjerribah. The funding provided helped to deliver 6 new business ventures.
School camps and tertiary research	This research project explored expanding the market for school camps, field studies, and tertiary research on Minjerribah. Given interdependencies with other projects, the research report’s recommendations were not implemented but will be used to help inform future work.

Source: Compiled by Queensland Audit Office from information available on the Department of Tourism’s website.

Minjerribah Futures projects funding status

Figure D4 below outlines the funding status for Minjerribah Futures projects as at 30 April 2024. It includes the original 23 projects under the transition strategy plus the following additional projects included under Minjerribah Futures:

- appointment of 3 additional QYAC business and land redevelopment officers
- destination development and awareness.

Figure D4
Minjerribah Futures projects funding status

Project name	Approved budget (\$'000)^	Total spend to 30 April 2024 (\$'000)	Funding provided to QYAC (\$'000)	Comments
QYAC-led projects				
QUAMPI	\$15,054* (\$3,355)	\$9,052	\$577	Spend includes \$8.5 million provided to DHPW
Minjerribah Ganaba	\$5,700 (\$1,000)	\$5,700	\$357	Spend includes \$5.3 million provided to DHPW
Yalingbila Bibula (Whale on the Hill)**	\$3,600 (\$250)	\$1,529	\$376	Spend includes \$1.2 million provided to DHPW. Additional \$1 million was separately provided by The University of Queensland
Minjerribah Land and Sea Ranger Program	\$2,950 (\$1,750)	\$2,950	\$2,950	Originally assigned to Department of Environment and Science with QYAC as a partner
Camping infrastructure	\$2,268 (\$2,400)	\$2,267	\$2,267	
Recreational trails	\$1,216 (\$3,000)	\$759	\$750	Spend includes \$9,000 provided to other entities
Place Marker (Gumpi)	\$651 (\$0)	\$651	\$251	Responsibility for initial place markers assigned to Redland City Council
Business Development and Land Rehabilitation Officers	\$522 (\$0)	\$522	\$522	New project introduced after initial transition strategy
Grow and promote the Quandamooka festival	\$400 (\$500)	\$400	\$400	
Indigenous Business Development Fund	\$340 (\$850)	\$340	\$340	
North Stradbroke Island (NSI) education exchange	\$300 (\$300)	\$300	\$300	
NSI education and training products	\$220 (\$220)	\$220	\$220	

Project name	Approved budget (\$'000)^	Total spend to 30 April 2024 (\$'000)	Funding provided to QYAC (\$'000)	Comments
Expanding the market for school camps, field studies, and tertiary research	\$0 (\$0)	\$0	\$0	Original proposed funding redirected to other priority projects
Non-QYAC led projects				
Expansion of aged-care facilities	\$2,876 (\$1,000)	\$2,846	\$0	\$1.2 million in funding provided by the Australian Government
Gumpi master plan	\$1,161 (\$2,000)	\$985	\$0	Remaining unspent funds redirected to other projects
NSI marketing campaign and events program	\$600 (\$1,200)	\$600	\$0	
Minjerribah destination development and awareness	\$580 (\$400)	\$580	\$0	
Minjerribah public transport study	\$335 (\$335)	\$335	\$0	
No business is an island: Tourism recovery pilot	\$215 (\$0)	\$215	\$0	
Business operator training and capacity building	\$150 (\$150)	\$150	\$0	
Peel Island access project	\$131 (\$1,200)	\$130	\$0	
NSI visitor research program	\$90 (\$90)	\$90	\$0	
Expansion of national park and other protected areas	\$0 (\$0)	\$0	\$0	In-kind contributions in lieu of funding
Quandamooka whale watching permit	\$0 (\$0)	\$0	\$0	In-kind contributions in lieu of funding
Eco-tourism site identification study	\$0 (\$0)	\$0	\$0	In-kind contributions in lieu of funding
Totals	\$39,359	\$30,621	\$9,310	

Notes:

^ Bracketed amounts represent original funding allocations approved under the initial transition strategy. DHPW – Department of Housing and Public Works. NSI – North Stradbroke Island.

* In addition to the approved budget funding from the Queensland Government, QYAC negotiated a further \$2.5 million for QUAMPI from the Australian Government through the Indigenous Land and Sea Corporation.

**Due to the project being placed on hold, DHPW returned unused funding to DETSI in October 2024. QYAC paid \$181,000 of the funding they received for this project to DHPW.

An in-kind contribution is a contribution of a good or a service other than money, for example, voluntary labour or donated materials.

Source: Information provided by Department of Tourism from progress update as at 30 April 2024.