

E. Governance arrangements

The following table identifies the governance arrangements in place over Minjerribah Futures. It identifies both the government committees with oversight of all state-supported activities on Minjerribah and the groups and committee responsible for overseeing Minjerribah Futures.

Figure E1
Minjerribah Futures governance arrangements

Group/committee	Membership*	Role
Overseeing all state-supported activity on Minjerribah, including Minjerribah Futures		
Minjerribah Ministerial Forum	Treasurer (chair), 4 other government ministers, and the Chief Executive Officer of QYAC.	Established in 2016 to provide oversight of all state government activity on Minjerribah, including Minjerribah Futures. This forum ceased at the end of 2020.
Minjerribah Steering Committee Met between March 2018 and September 2020. The committee was reconvened in late 2021.	Representatives from the departments of State Development (chair), Resources*, Environment and Science*, Tourism, Energy and Public Works*, and Premier and Cabinet.	Provide for a strategic, coordinated, place-based approach to government action on Minjerribah, ensuring government commitments and other key priorities – including QYAC’s aspirations – are progressed and delivered in a timely and accountable manner.
Overseeing Minjerribah Futures		
Minjerribah Futures Strategic Oversight Group Five meetings between 6 February 2020 and 16 July 2020.	Representatives from Department of Tourism (chair), Redland City Council, and QYAC.	A high-level forum to raise, discuss, and resolve strategic issues relating to the Minjerribah Futures program and any barriers to its implementation. Provides senior executives with oversight of the Minjerribah Futures program.
Construction Projects Steering Committee Ongoing committee that has held 32 meetings since June 2019.	Representatives from the departments of Energy and Public Works* (chair), Tourism, and Environment and Science*, plus QYAC.	Provides governance for projects and reviews significant project scope issues, budget issues, and project status.
Minjerribah Futures Reference Group Number of and attendance at meetings was not recorded. Last meeting was held in February 2020 due to the impact of COVID-19.	Representatives from Straddie Chamber of Commerce, Redland City Council, QYAC, Redland Chamber of Commerce, Brisbane Marketing, Tourism and Events Queensland, Queensland Tourism Industry Council, island business/community leaders, and other Queensland Government agencies as required.	Consultative/advisory in nature, with no decision-making function, no secretariat, and no formal terms of reference. The group’s meeting arrangements were flexible and changing.



Group/committee	Membership*	Role
<p>Communications Working Group</p> <p>Number of and attendance at meetings could not be confirmed by Department of Tourism.</p>	<p>Representatives from departments of Tourism; State Development; Transport and Main Roads; Resources*; Employment, Small Business and Training*; Environment and Science*; Redland City Council; QYAC; and other Queensland Government agencies as required.</p>	<p>Group is internal to government, and is consultative/advisory in nature, with no decision-making function, no secretariat, and no formal terms of reference. The group's meeting arrangements were flexible and changing.</p>
<p>Minjerribah Futures Team</p> <p>Met twice weekly. Meetings not recorded in minutes.</p>	<p>Internal team within the Department of Tourism.</p>	

Note:

* The Department of Environment and Science is now called the Department of the Environment, Tourism, Science and Innovation. The Public Works unit of the Department of Energy and Public Works is now within the Department of Housing and Public Works. The Department of Resources is now called the Department of Natural Resources and Mines, Manufacturing, and Regional and Rural Development. The Department of Employment, Small Business and Training is now called the Department of Trade, Employment and Training.

Source: Compiled by Queensland Audit Office with information provided by the Department of Tourism.

