A. Entity responses

As mandated in s. 64 of the *Auditor-General Act 2009*, the Queensland Audit Office gave a copy of this report with a request for comments to the:

- Minister for Transport and Main Roads
- Treasurer, Minister for Energy and Minister for Home Ownership
- Minister for Sport and Racing and Minister for the Olympic and Paralympic Games
- Under Treasurer, Queensland Treasury
- Director-General, Department of Transport and Main Roads
- Chief Executive Officer, Queensland Rail
- Chief Executive Officer, Cross River Rail Delivery Authority.

We also provided a copy of the report to the following and gave them the option of providing a response:

- Premier and Minister for Veterans
- Deputy Premier, Minister for State Development, Infrastructure and Planning and Minister for Industrial Relations
- Director-General, Department of the Premier and Cabinet
- Director-General, Department of State Development, Infrastructure and Planning
- Director-General, Queensland Health
- Lord Mayor, Brisbane City Council
- Chief Executive Officer, Brisbane City Council
- Board Chair and Chief Executive Officer, Games Independent Infrastructure and Coordination Authority
- Board Chair and Chief Executive Officer, Powerlink Queensland
- Board Chair and Chief Executive Officer, Queensland Hydro
- Board Chair and Chief Executive Officer, Queensland Investment Corporation
- Board Chair and Chief Executive Officer, CS Energy.

This appendix contains the responses we received.

The heads of these entities are responsible for the accuracy, fairness, and balance of their comments.

Comments received from the Minister for Sport and Racing and Minister for the Olympic and Paralympic Games

The Honourable Tim Mander MP
Minister for Sport and Racing and
Minister for the Olympic and
Paralympic Games

DELIVERING FOR QUEENSLAND | Queensland Government

Our ref: CTS 20771/26

1 William Street Brisbane
PO Box 15478 City East
Queensland 4002 Australia
Telephone +61 7 3719 7560
Email sport@ministerial.qld.gov.au
Website www.sport.qld.gov.au

Ms Rachel Vagg
Auditor-General
Queensland Audit Office
QueenslandAuditOffice@qao.qld.gov.au

Dear Ms Vagg

Thank you for your email of 20 October 2026 regarding the Queensland Audit Office's proposed report to Parliament titled *Major Projects 2026*.

I appreciate the opportunity to review the report, which includes an overview of 2032 Olympic and Paralympic Games (Games) infrastructure programs. I note the contents of the report and remain committed to working collaboratively across government to support the successful delivery of the Games.

If you require any further information, please contact Ms Kristin McGill, Chief of Staff in my office on [redacted].

Yours sincerely

The Honourable Tim Mander MP
Minister for Sport and Racing and
Minister for the Olympic and Paralympic Games

12 NOV 2026

Comments received from Under Treasurer, Queensland Treasury



DELIVERING FOR QUEENSLAND | Queensland Government

Queensland Treasury

Our Ref: QT04739-2026

Ms Rachel Vagg
Auditor-General of Queensland
Queensland Audit Office

Email: QAO.Mail@qao.qld.gov.au

Dear Ms Vagg Rachel

Thank you for your email of 20 October 2026 providing a copy of your proposed report titled *Major Projects 2026* to Parliament. I am writing to respond on behalf of myself and the Honourable David Janetzki MP, Treasurer, Minister for Energy and Minister for Home Ownership.

Queensland Treasury appreciates the opportunity to review this report and provide commentary on the proposed content of the report. I note Treasury does not have any substantive issues with the report.

As in prior years, the *Major Projects 2026* report is a detailed examination of the State's infrastructure program and provides important observations into aspects of the program's planning and delivery.

If you require any further information, please contact Mr Robert Fleming, Head of Commercial and Transactions, Queensland Treasury, on , who will be pleased to assist.

Yours sincerely

PWilliams

Paul Williams
Under Treasurer

3 / 11 / 2026

1 William Street Brisbane
GPO Box 611 Brisbane
Queensland 4001 Australia
Telephone +61 7 3035 1933
Website www.treasury.qld.gov.au

ABN 90 856 020 239

Comments received from Chief Executive Officer, Cross River Rail Delivery Authority

CROSSRIVERRAIL
DELIVERY AUTHORITY

DELIVERING FOR QUEENSLAND | Queensland Government

Cross River Rail Delivery Authority

Our ref: D2026/51126

23 OCT 2026

Ms Rachel Vagg
Auditor-General
Queensland Audit Office
qao@qao.qld.gov.au

Dear Ms Vagg Rachel

Thank you for the opportunity to comment on the proposed Major Projects 2026 report, which is due to be tabled in Parliament this year.

The Cross River Rail Delivery Authority (Delivery Authority) appreciates the Queensland Audit Office's (QAO) continued oversight of major infrastructure delivery and welcomes its observations on Queensland's infrastructure pipeline and the progress of Cross River Rail.

The report acknowledges the Delivery Authority's significant progress, including the conclusion of negotiations with major delivery partners and the stabilisation of project cost and schedule estimates. The overall estimated cost and planned 2029 commencement of passenger services remain unchanged.

It also recognises the project's transition from major construction to integration, testing and commissioning which is an important delivery milestone.

The Delivery Authority remains focused on delivering Cross River Rail and associated works, supported by effective governance, assurance and oversight of costs, schedules, risks and dependencies. We will continue working closely with the Department of Transport and Main Roads, Queensland Rail and other key stakeholders throughout testing, commissioning, operational readiness and safety assurance.

As the project moves towards operations, effective planning, governance and coordination among responsible entities will be essential. I note that the QAO's *Forward work plan 2026–29* includes an audit of how effectively the Delivery Authority, the Department of Transport and Main Roads, and Queensland Rail are planning to operationalise Cross River Rail.

Thank you again for the opportunity to comment on the proposed report. The Delivery Authority remains committed to working constructively with the QAO and relevant stakeholders to support transparent oversight and the successful delivery and operationalisation of Cross River Rail.

Yours sincerely

Graeme Newton
Chief Executive Officer
Cross River Rail Delivery Authority

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PO Box 15476 Brisbane City East
Queensland 4000 Australia
Telephone 1800 010 875
Website crossriverrail.qld.gov.au
ABN 21 542 690 798

Comments received from Director-General, Department of Transport and Main Roads

DELIVERING FOR QUEENSLAND | Queensland Government

Office of the
Director-General
Department of
Transport and Main Roads

Our ref: DG49749

Your ref: PRJ04664

11 November 2026

Ms Rachel Vagg
Auditor-General
Queensland Audit Office
qao@qao.qld.gov.au

Dear Ms Vagg

Thank you for your email of 20 October 2026 about the Queensland Audit Office's proposed report to Parliament titled *Major Projects 2026*.

The Department of Transport and Main Roads (TMR) appreciates the opportunity to review this report and has provided feedback on the content within this report.

Your report provides valuable insights assisting TMR's continuing improvements to successfully deliver its capital program, which is growing as government invests in transport infrastructure to support Queensland's growing population and ahead of hosting the 2032 Olympic and Paralympic Games.

If you require further information, please contact Mr Ian Rushworth, Chief Auditor, TMR, by telephone or email at

I trust this information is of assistance.

Yours sincerely

Sally Stannard
Director-General
Department of Transport and Main Roads

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