D. Cross River Rail project – 3 major work packages

Figure D1 outlines details of the 3 work packages for the Cross River Rail (CRR) project.

Figure D1
Key information on work packages for the Cross River Rail project as of 30 June 2026

	Tunnel, Stations and Development (TSD)	Rail, Integration and Systems (RIS)	European Train Control System (ETCS)
Overview	The TSD work package includes tunnelling under the Brisbane River, constructing 4 underground train stations, and above- and underground track work. The work package includes design and construction over a 7-year construction period, and a 25-year agreement for ongoing maintenance services until 2049.	The RIS work package will integrate the CRR project with the existing train network. This covers electrical works, operation systems, controls, signalling, and communications work. Complementary and associated works will deliver accessibility upgrades for 6 suburban stations on Brisbane's south side, from Fairfield to Salisbury, for the wider rail network.	The ETCS work package will deliver an advanced signalling system providing continuous information on the position, direction, and speed of all trains. It will also allow passengers to have access to real-time information on train schedules. ETCS is required for the operation of the CRR tunnels and for the wider South East Queensland rail network.
Delivery partner	Public–private partnership with PULSE Consortium. The PULSE Consortium is led by CIMIC Group companies, Pacific Partnerships, CPB Contractors, and UGL, with international partners DIF, BAM, and Ghella.	Alliance contract with UNITY. UNITY brings together CPB Contractors, UGL, AECOM, and Jacobs, plus partners HASSELL, RCS Australia, Acmena, Martinus Rail, and Wired Overhead Solutions.	Sequence Alliance agreement with Hitachi Rail STS and Queensland Rail/CRR.
Delivery information	Public–private partnerships are cooperative agreements generally entered into with private sector entities for the delivery of government services.	An alliance agreement is a multi-party contract, in which all parties agree to a single set of terms and conditions to deliver the project and share the risks of project success or failure.	An alliance agreement is a multi-party contract, in which all parties agree to a single set of terms and conditions to deliver the project and share the risks of project success or failure.
Funding source as of 30 June 2026	Revised CRR funding of $4.5 billion and private finance contributions of $1.499 billion.	Funded by Queensland Rail ($2.2 billion) and Cross River Rail Delivery Authority ($1.4 billion).	Funded by Queensland Rail ($1.4 billion).

Source: Compiled by the Queensland Audit Office from Cross River Rail Delivery Authority management reports and the Cross River Rail website.